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Systemic Operational Design (SOD): Gaining and Maintaining the Cognitive Initiative

By Ketti C. Davison

Biblioscholar Nov 2012, 2012. Taschenbuch. Book Condition: Neu. 246x189x5 mm. This item is printed on demand - Print on Demand Neuware - This monograph began as an investigation to determine if either Effects-Based Operations (EBO) or Systemic Operational Design (SOD) should replace the traditional Military Decision-Making Process (MDMP). It soon became clear that the approaches do not accomplish the same functions, are not applicable at the same levels, and are not mutually exclusive. The Military Decision-Making Process originated as a tactical decision-making process, and remains the most appropriate of the three approaches at that level. It deals with the physical threat on the ground with a decisiveness enabled by an organization of hierarchical authority. Effects-Based Operations is suitable only at the operational level. It takes the time to model the threat as a holistic system and contemplates the desired behavior changes various actions on that system would produce. It exceeds the physical realm of the tactical and explicitly translates strategic directives into tactical effects. Systemic Operational Design is a holistic approach that introduces the discrete element of design in order to inform planning. It is abstract and conceptual. It creates a cognitive map and continually updates it by the learning...



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